## Led by Ania Bas with introduction from Kevin Rivett

BEYOND RESILIENCE

# MANIFESTO WORKSHOP

"BEYOND RESILIENCE: CO-DESIGNING
OUR CREATIVE FUTURES" event at the
Bluecoat, Liverpool in March 2019.

The forum was a highly participative day of workshops, discussions and peer-to-peer sessions focused on organisational and personal resilience as well as resilience in the wider world. Curated by Evelyn Wilson and Suzie Leighton, Co-Directors of The Culture Capital Exchange TCCE, one of the programme's partners, it was aimed at artists, leaders working in the arts and cultural sector, funders, policy-makers and others engaged in the development and sustainability of the sector, as well as researchers and those who collaborate more widely with the sector.



#### THE WORKSHOP SETTING WITHIN THE FORUM

The Manifesto Workshop was part of the Boosting Resilience programme's Beyond Resilience: Co-designing our Creative Futures event at the Bluecoat, Liverpool in March 2019. The forum was a highly participative day of workshops, discussions and peer-to-peer sessions focused on organisational and personal resilience as well as resilience in the wider world. Curated by Evelyn Wilson and Suzie Leighton, Co-Directors of The Culture Capital Exchange TCCE, one of the programme's partners, it was aimed at artists, leaders working in the arts and cultural sector, funders, policy-makers and others engaged in the development and sustainability of the sector, as well as researchers and those who collaborate more widely with the sector.

The idea of a Manifesto was first proposed by Boosting Resilience participant Kevin Rivett at a co-design workshop that was ran in the lead up to our final Boosting Resilience Residential which took place in November 2018. Kevin went on to collaborate on the design and running of the workshop alongside workshop leader, artist Ania Bas with inputs from Boosting Resilience team leaders Professor Clive Holtham and Evelyn Wilson. The workshop was announced in the advanced briefing material, and Ania gave a short debriefing on the outcome in the final debriefing session of the day.

#### THE WORKSHOP PHYSICAL SETTING WITHIN BLUECOAT

The workshop was held in the Upstair's Bistro, enabling the work to be visible and engaged with by forum delegates throughout the day. Al posters of relevant art manifestos were displayed to set the scene.



#### THE WORKSHOP STRUCTURE

This workshop employed a series of structured writing exercises borrowed from fields of creative writing and collaborative ways of working to enable participants to express their ideas about a manifesto created in the context of the symposium.

The workshop lasted one hour and in this time the participants wrote their individual texts, edited them individually and interrogated in pairs. After that participants worked further on their texts taking into account feedback and finally discussed all texts in groups of four. This final discussion culminated with groups sharing a collective vision and principles for their manifestos.







#### EXAMPLE

This is a partial representation of this process based on text that had been handed back in by one of the participants. Essential part of this process, a verbal exchange between pairs and larger groups, has not been captured in writing.

#### STEP 1 / Texts created individually

A manifesto is a call to action, a document which forces the world to wake up and take notice of an issue or an action that is being birthed. The manifesto is like a manual to understand how best to take care of the idea, to feed it with the resources it needs and to keep its life focused on the job in hand. The manifesto ensures the integrity of this idea. Keeps the boundaries of the inquiry solid.

A manifesto brings with it risk. It is a statement of intention. It is a standpoint which, from that moment, will need to be defended. The risk is that it will be found to be wrong.

And so the trick is to create a living manifesto, one that can evolve and change as the nuances of the situation come to light. The life-force will take its own course and if not able it will die.

The movement will die.



#### STEP 2 / Quick Edit

The manifesto is like a manual to understand how best to take care of the idea

The manifesto ensures the integrity of this idea.

The manifesto is a standpoint which, from that moment, will need to be defended.

The trick is to create a living manifesto.

#### STEP 3 / Questions and suggestions from another participant

#### A MANUAL

When will you know this is ready for a test?

How might the other people who are not part of this get involved?

ENSURES INTEGRITY

Power, privilege, protect, provide transparency
A STAND POINT
A LIVING MANIFESTO

I like and agree with your points. This can develop a strong, healthy foundation.



### STEP 4 / Further work with text, addressing questions, comments and suggestions

Community input at all stages enable the living manifesto. Clarity on whether an END POINT is what is desired. What is the place of a review process in this case? Or does it need to be fixed in time for all time?

If it is a singular perspective then single authorship is fine and makes sense.

I like the statement '4 approval'. Exactly. If this is to speak 'on behalf of' it needs the approval of those it seeks to represent.

This resonates - RISK - How for am I willing to go? For me this comes fightback to RESPONSIBILITY.

Final. Who is the steering group?



#### STEP 5 / Conversations in larger group

Patchwork

can build / open
 dimensions and layers
 component approach

Scrutiny. How to contain the mutation of a positive pandemic? The creative virus.

#### STEP 6 / Shared outcome

Manifesto as a 3D virus (positive pandemic towards a creative resilient future). Each loop included a phrase or word that grows this pandemic: collective, positive, manifesto)





## Key words collected from writing material gathered from all the groups:

Amplifying voices

Authenticity

Cross-pollination

Diversity

Empowerment

Improvisation

Integrity

I've got your back

Nuance

Responsibility

Risk

Skill

Strength in voice(s)

## Key phrases collected from writing material gathered from all the groups:

Diversity of thought and voices - diversity of attitudes

Improvisation allows for freedom

In change what can you keep and repurpose?

Integrity: power, privilege, protect, provide transparency

No fear of failure

Remove barriers both personally and professionally.

Responsibility to those who do not have the platform - give them

the platform or create a world in which it is easy to access

Space for risk - understand risk and failure

Share risk - lighter impact of negative result but broader impact if positive result

Take care of the idea

Value – each other – yourself

What change do you want to see?



#### QUESTIONS & RECOMMENDATIONS:

Many of the participants were pointing at the key challenges of writing a manifesto:

- How does it grow and develop?
- How does it escape a single authorship?

And offered recommendations for a successful manifesto:

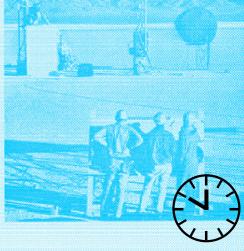
- It needs to be co-designed (by who?)
- It goes to the real world of local people and community organisations for approval;
   It needs to be a living manifesto.

#### COMMENTS FROM KEVIN RIVETT:

The engagement from the group was amazing as they travelled through this well executed journey. It gave rise to clear rhetoric in both challenge and harmony without personalisation.

A great tool for development and empowering a bonded group. A methodology of talking to and through the script. I think the enlightenment and ownership was profound. The creativity through a resilient framework without limiting the outcome. The session was inspiring and I have no doubt long lasting in its impact for all attendees (myself included.)

PE. Clas regardance performing insurantical half-frequency formations and half-frequency formati



The discurded cardboard which is on view was probably part of a

- \*\* FINAL COMMENTS BY EVELYN WILSON AND CLIVE
- The HOLTHAM OF THE BEYOND RESILIENCE PROJECT TEAM orations
- or the dominds of the contemporary drawing room.
- Our aim was to explore the development process for a manifesto sting.
- of or the Beyond Resilience Project and in order to do this we
- In approached the artist Ania Bas to work with us to develop the nd for
- a manifesto workshop during our Beyond Resilience Forum.
- The We were delighted that Ania, supported by Boosting Resilience
- participant and original manifesto proposer, Kevin Rivett, agreed to facilitate the workshop. It was held in the Upstairs Bistro in Bluecoat, overlooked by a huge image of Yoko Ono performing in the very same space four decades before. The workshop, which lasted an hour, was well attended and well received and points
- a way forward for a successful and authentically collaborative
- so process, albeit that this needs more time both to initiate and to
- Selincubate the core propositions turn and construction in a total unity of idea, site, form, colour, method and timing of the disintegrative process.
- We are also grateful that Ania has been able to document and thus share her process here, making it a valuable deliverable
- of the Boosting Resilience Programme. It provides support and practical encouragement to the sector. We also thank Kevin Rivett
- and fellow cohort members for advocating and supporting the
- workshop, and Liverpool John Moores intern James Bowling for his diligent work on setting up and processing materials during the day.

London, 4th November, 1999

and scrapped.

G. METZCER.

the cardboards are on view from Monday 9th-30th November. Open daily from 6 p.m. to midnight.

The exhibition will open quietly at 6 p.m. Monday 9th November.



Ania Bas is an artist and organiser. She works across text, performance, publishing and social engagement to create situations that support dialogue and exchange. Through her work Bas explores ways of working, making and thinking together that can challenge modes of participation, bring together people from diverse communities and make art relevant in everyday life. Her work has been commissioned by the Tate, Whitechapel Gallery, Art on the Underground, Whitstable Biennale. Bas is a co-founder of The Walking Reading Group. She is Open School East Alumni (2013-2014) and Faber Academy Alumni (2018).

www.aniabas.com

Photographs by Shahrokh Nael and CLIVE HOLTHAM Designed by Andrew Brash

featuring fragments of the Futurist Manifesto, Surrealist Manifesto, Maintenance Art Manifesto, and the Autodestructive Art Manifesto.

Boosting Resilience: Survival Skills for the New Normal was one of four new flagship projects supported by Arts Council England with the aim of exploring and piloting different approaches to sustainability across its portfolio.

https://www.boostingresilience.net/



